

**TURKISH  
AVIATION  
ACADEMY**



**İTÜ**



***Fundamentals of Airline Markets and Demand***  
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***M.Sc. Program***

***Network, Fleet and Schedule***  
***Strategic Planning***  
***Module 10: 30 March 2016***

# *Lecture Outline*

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## **Air Travel Markets**

- Distinct and Separate Origin-Destination Markets
- Spatial Definitions of Air Travel Markets

## **Origin-Destination Market Demand**

- Joint Supply of Capacity to Multiple Markets
- Dichotomy of Airline Demand and Supply

## **Air Travel Demand in an O-D Market**

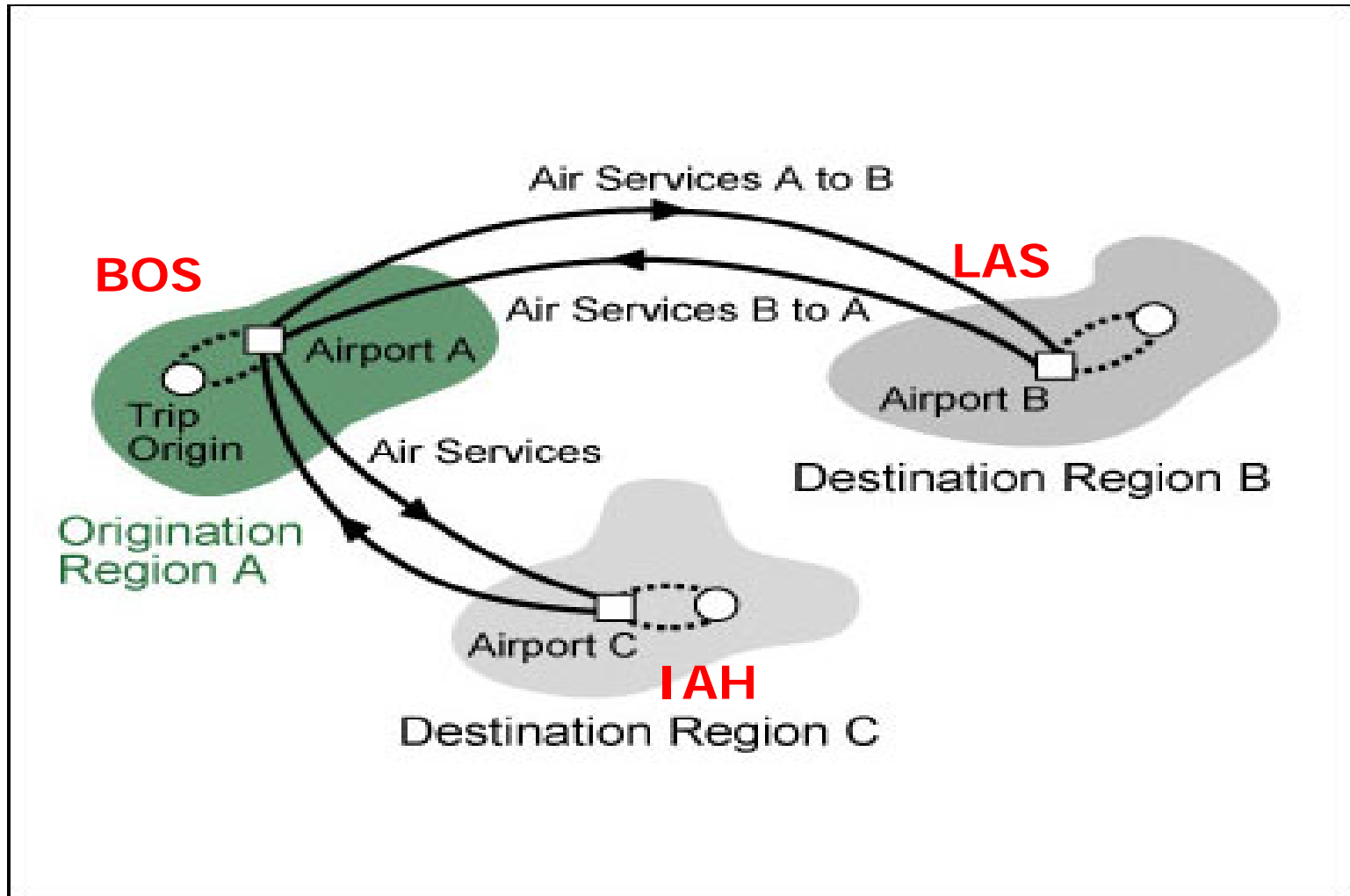
- Factors Affecting Volume of Demand
- Price time elasticity and implications for pricing
- Total trip time elasticity and implications for scheduling

# *Air Travel Markets*

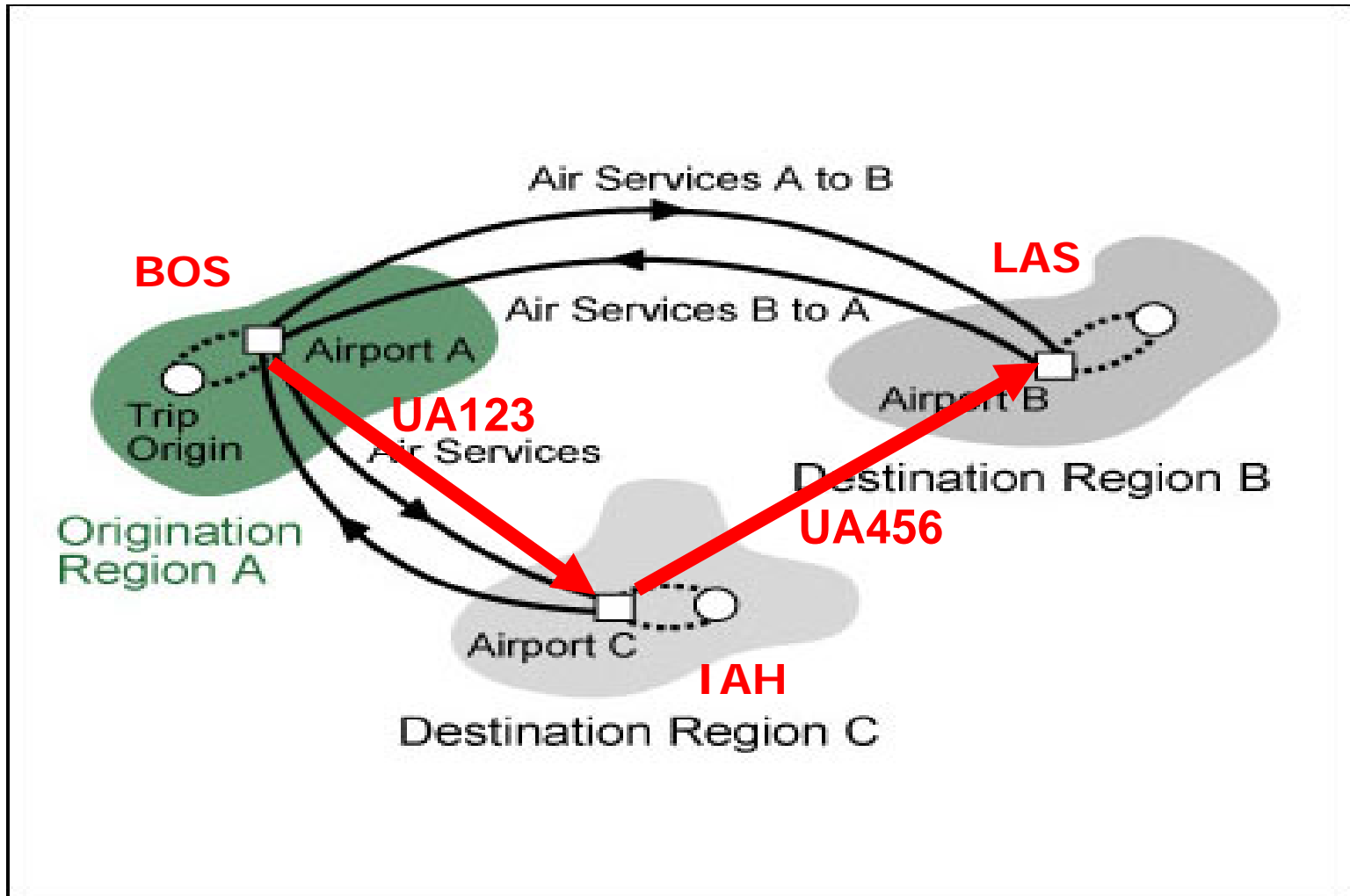
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- **Passenger trip characteristics and air travel markets:**
  - Purpose of trips is to move from “true” origin to “true” destination, not from airport to airport
  - Most involve round-trip travel
  - Characteristics of complete trip affect air travel demand, not simply in-flight times or on-board experience
- **Spatial definition of origin-destination (O-D) market:**
  - Potential travelers per period wishing to travel from all originating points served by airport A to destination points around airport B
  - Round-trip market has an “opposite” market, which can have different characteristics (e.g., BOS-LAS-BOS vs. LAS-BOS-LAS)
  - Because opposite markets share airline supply, O-D market traffic typically reported as combined totals

# *Distinct and Separate O-D Markets*



# *Distinct and Separate O-D Markets*

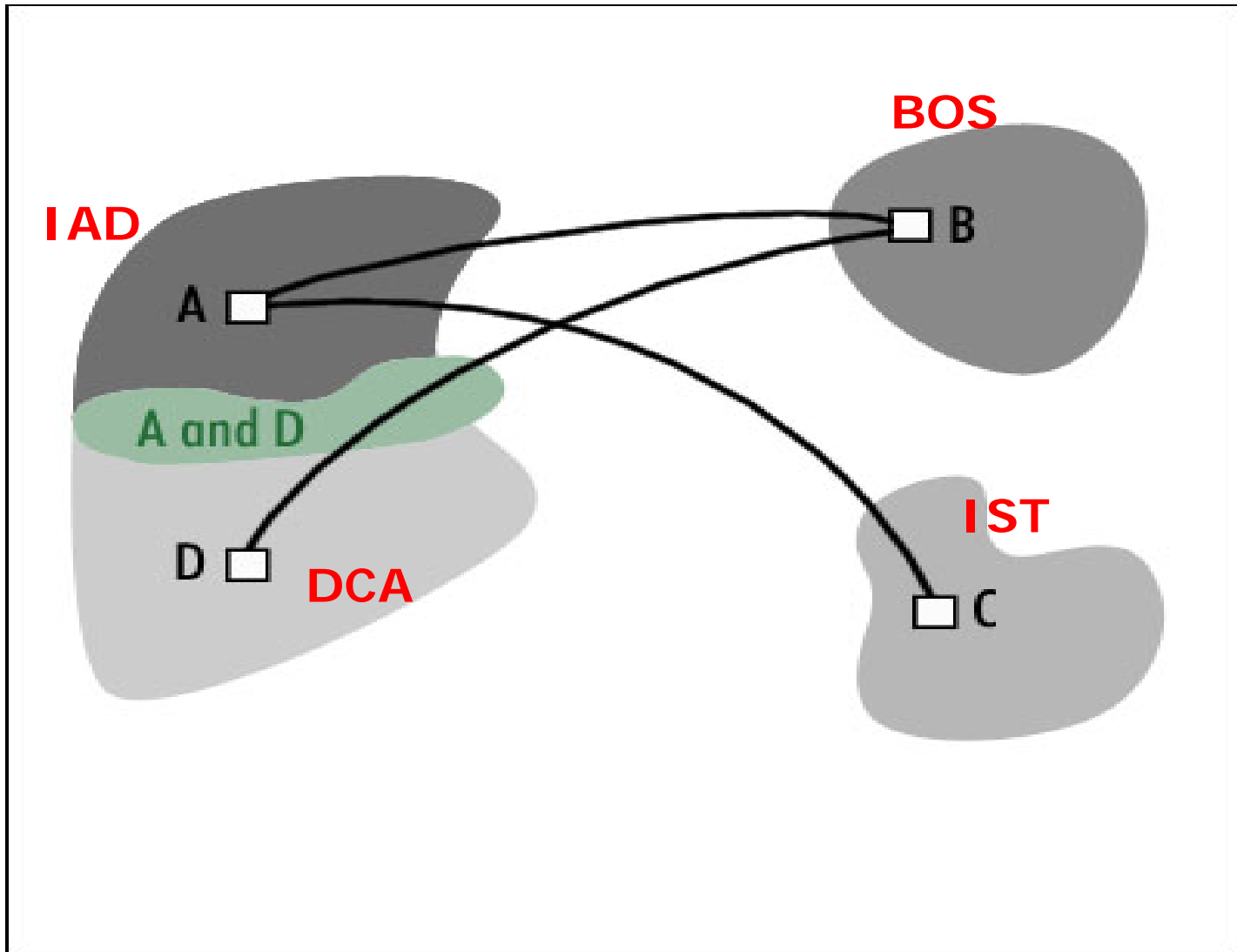


# ***Spatial Definitions of Air Travel Markets***

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- **Distinct and separate O-D markets**
  - Markets A-B and A-C are effectively independent in terms of demand volume and characteristics, airline price and supply
  - BOS-IAH and BOS-LAS are distinct and separate O-D markets
- **Competitive airport regions -- Parallel markets**
  - Market regions served by multiple airports can lead to interrelated “parallel” markets (A-B and A-D on following slide)
  - Example: BOS-DCA (Washington National) and BOS-IAD (Washington Dulles) are strong “parallel” markets
  - Fares and services in one market affect demand in parallel market

## Competitive Regions -- Parallel Markets



# *Origin-Destination Market Demand*

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- **Air travel demand is defined for an origin-destination market, not a flight leg in an airline network:**
  - Number of persons wishing to travel from origin A to destination B during a given time period (e.g., per day)
  - Includes both passengers starting their trip at A and those completing their travel by returning home to B (opposite markets)
  - Typically, volume of travel measured in one-way passenger trips between A and B, perhaps summed over both directions
- **Airline networks create complications for analysis:**
  - Not all A-B passengers will fly on non-stop flights from A to B, as some will choose one-stop or connecting paths
  - Any single non-stop flight leg A-B can also serve many other O-D markets, as part of connecting or multi-stop paths



**Example: BOS-LAS O-D MARKET**  
**430 Passengers per Day Each Way (PDEW)**

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| <b><u>DIRECTION</u></b> | <b><u>ITINERARY</u></b> | <b><u>Avg. PAX/DAY</u></b> |
|-------------------------|-------------------------|----------------------------|
| <b>BOS to LAS</b>       | <b>BOS-LAS-BOS</b>      | <b>250</b>                 |
|                         | <b>LAS-BOS-LAS</b>      | <b>150</b>                 |
|                         | <b>BOS-LAS one-way</b>  | <b><u>30</u></b>           |
|                         | <b>TOTAL</b>            | <b>430</b>                 |
| <b>LAS to BOS</b>       | <b>LAS-BOS-LAS</b>      | <b>150</b>                 |
|                         | <b>BOS-LAS-BOS</b>      | <b>250</b>                 |
|                         | <b>LAS-BOS one-way</b>  | <b><u>30</u></b>           |
|                         | <b>TOTAL</b>            | <b>430</b>                 |

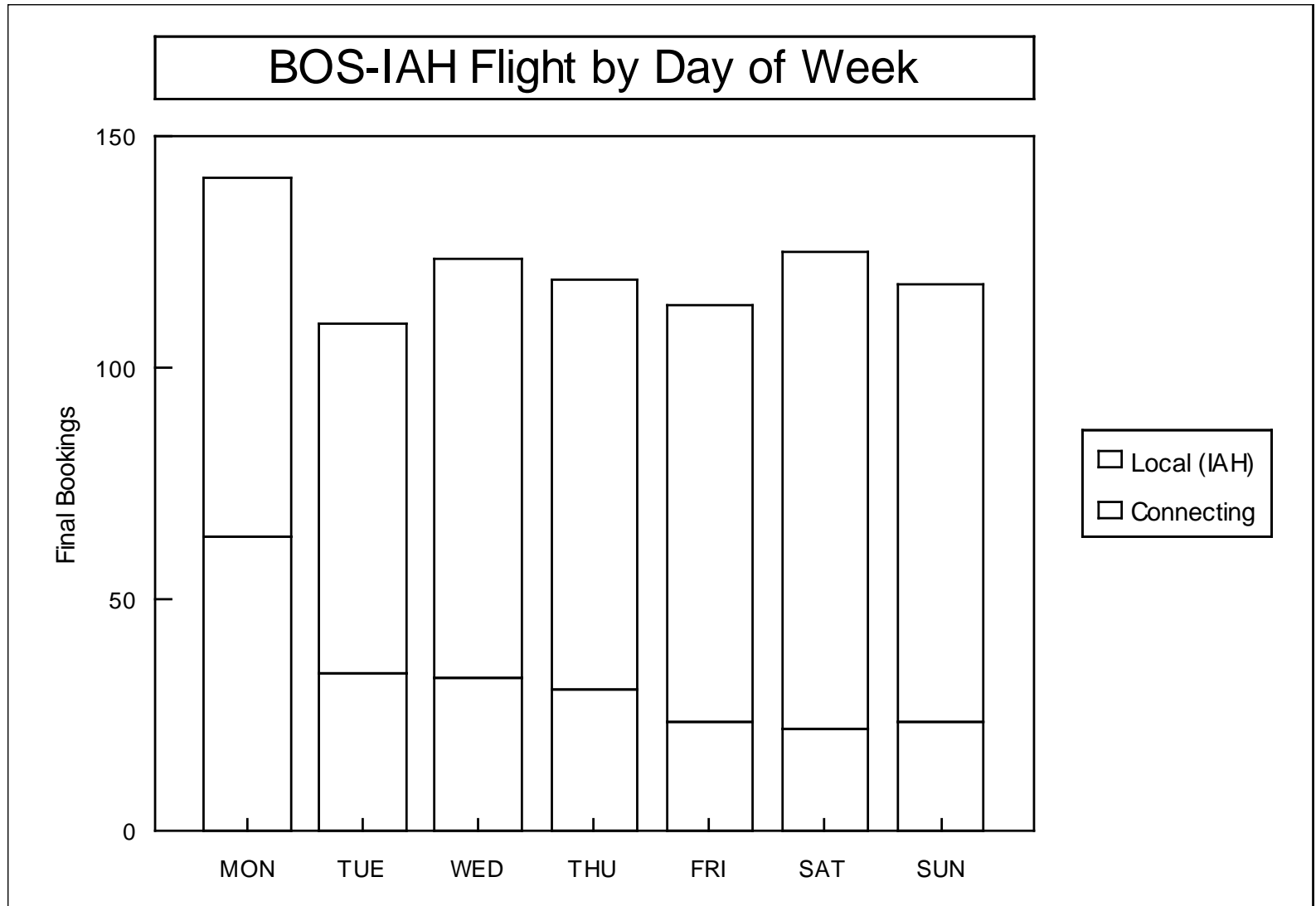
**Example: Choice of Paths in BOS-LAS  
O-D Market (430 passengers PDEW)**

| <b><u>PATH QUALITY</u></b> | <b><u>AIRLINE</u></b> | <b><u>Avg. PAX/DAY</u></b> |               |
|----------------------------|-----------------------|----------------------------|---------------|
| <b>NONSTOP</b>             | <b>US (2 flights)</b> | <b>160</b>                 |               |
|                            | <b>B6 (1 flight)</b>  | <b>110</b>                 |               |
| <b>ONE-STOP</b>            | <b>WN (2 flights)</b> | <b>40</b>                  |               |
| <b>CONNECTIONS</b>         | <b>DL via ATL</b>     | <b>20</b>                  |               |
|                            | <b>CO via IAH</b>     | <b>15</b>                  |               |
|                            | <b>NW via DTW</b>     | <b>15</b>                  |               |
|                            | <b>AA via DFW</b>     | <b>10</b>                  |               |
|                            | <b>UA via ORD</b>     | <b>5</b>                   |               |
|                            | <b>US via CLT</b>     | <b>5</b>                   | <b>etc...</b> |

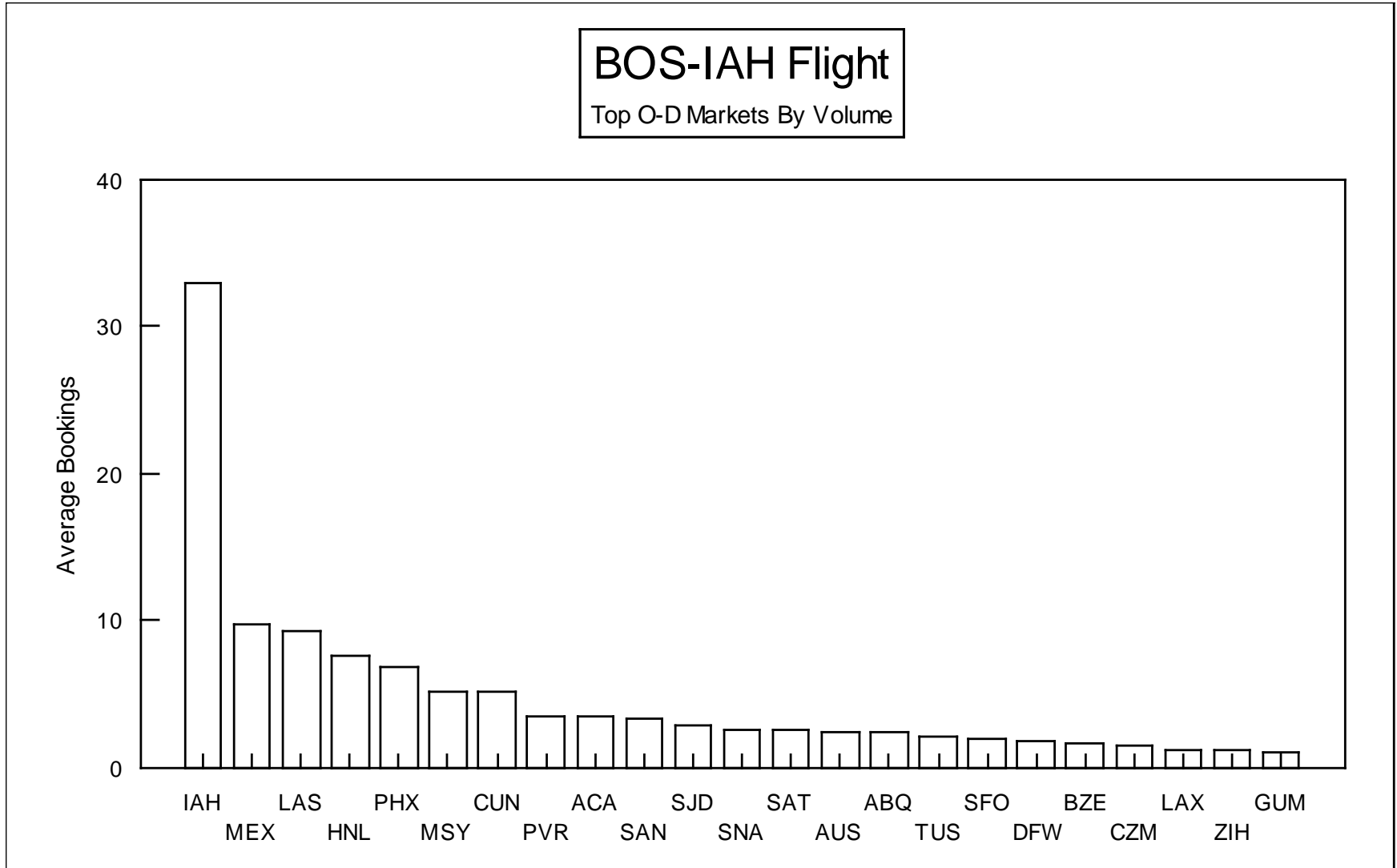
**Example: Passenger Loads on Nonstop  
US Airways Flight **BOS-LAS** (150 seats)**

| <b>O-D Market</b> | <b>Passenger Path</b>      | <b>Avg. PAX/Flight</b> |
|-------------------|----------------------------|------------------------|
| <b>BOS-LAS</b>    | <b>BOS-LAS</b>             | 80                     |
| <b>BOS-LAX</b>    | <b>BOS-LAS-LAX</b>         | 10                     |
| <b>BOS-SEA</b>    | <b>BOS-LAS-SEA</b>         | 6                      |
| <b>BOS-SAN</b>    | <b>BOS-LAS-SAN</b>         | 4                      |
| <b>PWM-LAS</b>    | <b>PWM-BOS-LAS</b>         | 4                      |
| <b>JFK-LAS</b>    | <b>JFK-BOS-LAS</b>         | 2                      |
| <b>YQB-LAS</b>    | <b>YQB-BOS-LAS</b>         | 2                      |
| <b>FRA-ONT</b>    | <b>FRA-BOS-LAS-ONT</b>     | 3                      |
| <b>ATH-SAN</b>    | <b>ATH-FRA-BOS-LAS-SAN</b> | 1                      |
|                   |                            | <u>etc...</u>          |
|                   | <b>TOTAL LOAD</b>          | <b>120</b>             |
|                   | <b>AVG LOAD FACTOR</b>     | <b>80%</b>             |

# Example: Local vs. Connecting Passengers



# Joint Supply to O-D Markets



## *Dichotomy of Demand and Supply*

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- **Inherent inability to directly compare demand and supply at the “market” level**
- **Demand is generated by O-D market, while supply is provided as a set of flight leg departures over a network of operations**
- **One flight leg provides joint supply of seats to many O-D markets**
  - Number of seats on the flight is not the “supply” to a single market
  - Not possible to determine supply of seats to each O-D market
- **Single O-D market served by many airline paths**
  - Tabulation of total O-D market traffic requires detailed ticket coupon analysis

## *Implications for Analysis*

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- **Dichotomy of airline demand and supply complicates many facets of airline economic analysis**
- **Difficult, in theory, to answer seemingly “simple” economic questions, for example:**
  - Because we cannot quantify “supply” to an individual O-D market, we cannot determine if the market is in “equilibrium”
  - Cannot determine if the airline’s service to that O-D market is “profitable”, or whether fares are “too high” or “too low”
  - Serious difficulties in proving predatory pricing against low-fare new entrants, given joint supply of seats to multiple O-D markets
- **In practice, assumptions about cost and revenue allocation are required:**
  - Estimates of flight and/or route profitability are open to question

# ***Factors Affecting Volume of O-D Demand***

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- **Socioeconomic and demographic variables:**
  - Populations, disposable income levels, and amount of economic interaction between cities A and B
- **Trip purpose characteristics:**
  - Business, vacation, personal “VFR” (visiting friends and relatives)
- **Prices of travel options:**
  - Airline fare products, as well as prices of competing modes
- **Quality of travel services**
  - Frequency of departures determines “total travel time” including schedule displacement or “wait times”
  - Also comfort, safety, and ease of travel by air and on other modes



# ***Price Elasticity of Demand***

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- **Definition: Percent change in total demand that occurs with a 1% increase in average price charged.**
- **Price elasticity of demand is always negative:**
  - A 10% price increase will cause an X% demand decrease, all else being equal (e.g., no change to frequency or market variables)
  - Business air travel demand is slightly “inelastic” ( $0 > E_p > -1.0$ )
  - Leisure demand for air travel is much more “elastic” ( $E_p < -1.0$ )
  - Empirical studies have shown typical range of airline market price elasticities from -0.8 to -2.0 (air travel demand tends to be elastic)
  - Elasticity of demand in specific O-D markets will depend on mix of business and leisure travel

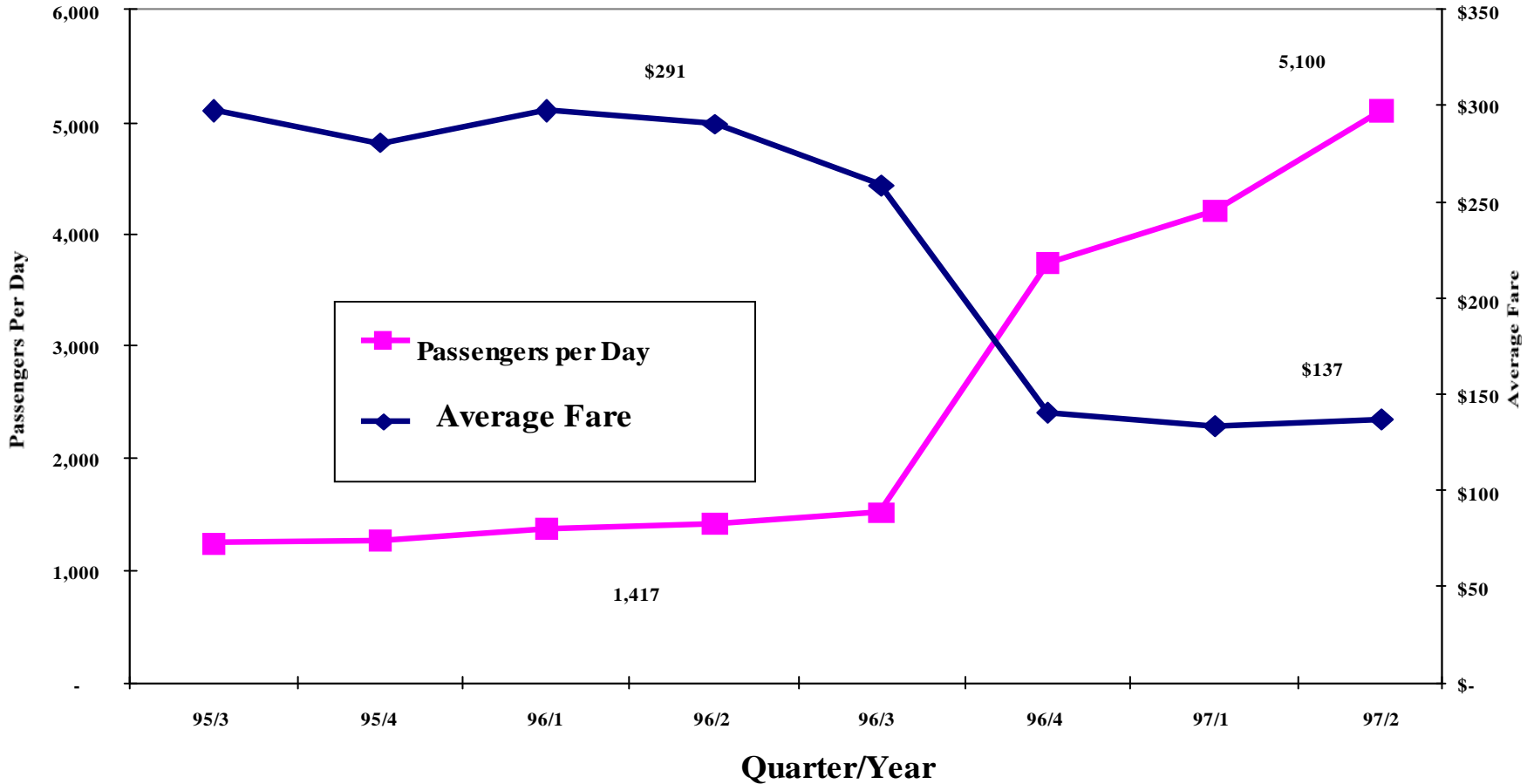
# *Implications for Airline Pricing*

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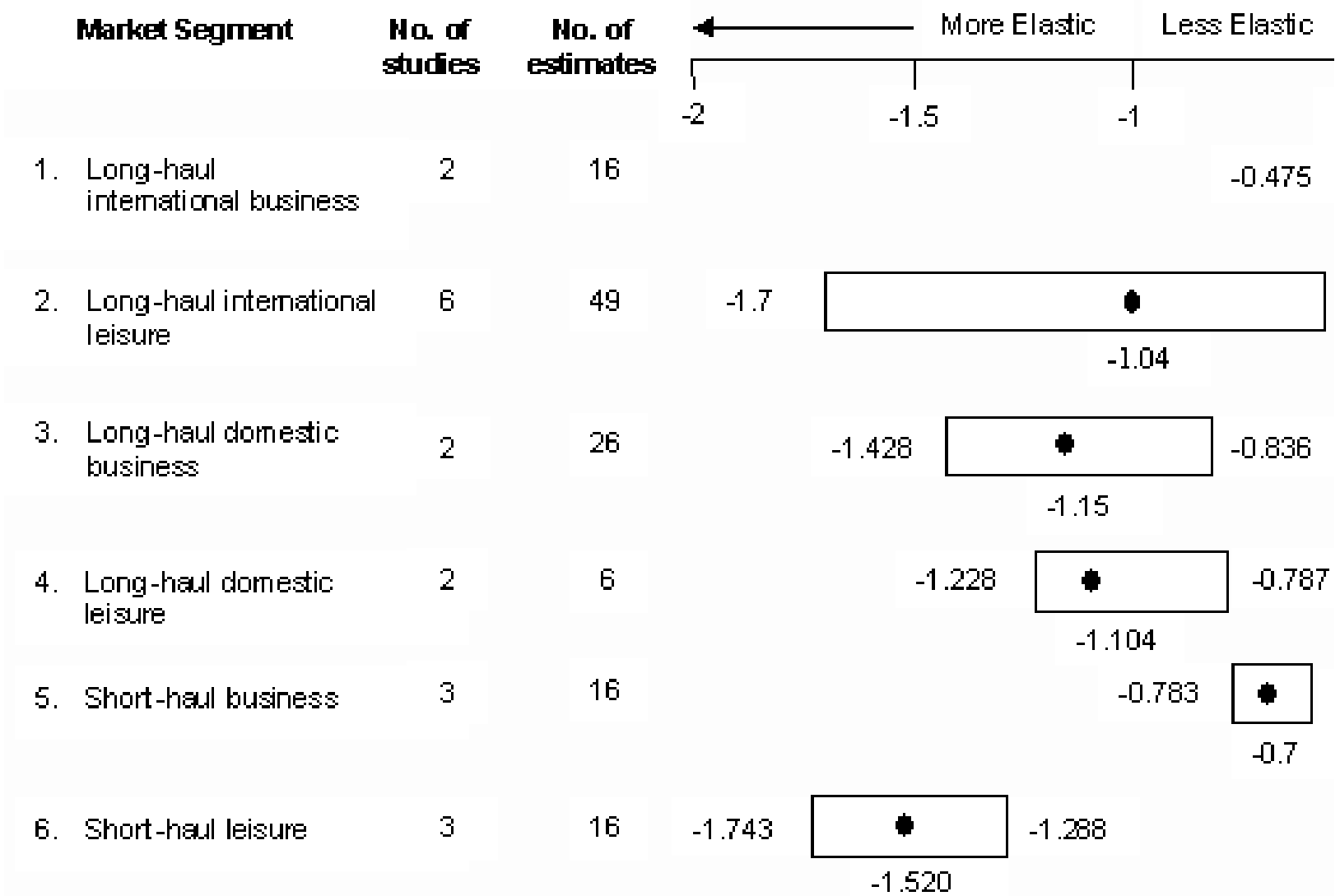
- **Inelastic (-0.8) business demand for air travel means less sensitivity to price changes:**
  - 10% price increase leads to only 8% demand reduction
  - Total airline revenues increase, despite price increase
- **Elastic (-1.6) leisure demand for air travel means greater sensitivity to price changes**
  - 10% price increase causes a 16% demand decrease
  - Total revenues decrease given price increase, and vice versa
- **Recent airline pricing practices are explained by price elasticities:**
  - Increase fares for inelastic business travelers to increase revenues
  - Decrease fares for elastic leisure travelers to increase revenues

# Southwest Entry into Providence Markets

Fare and Passenger Trends in 14 Providence Markets Before and After Entry by Southwest in October 1996

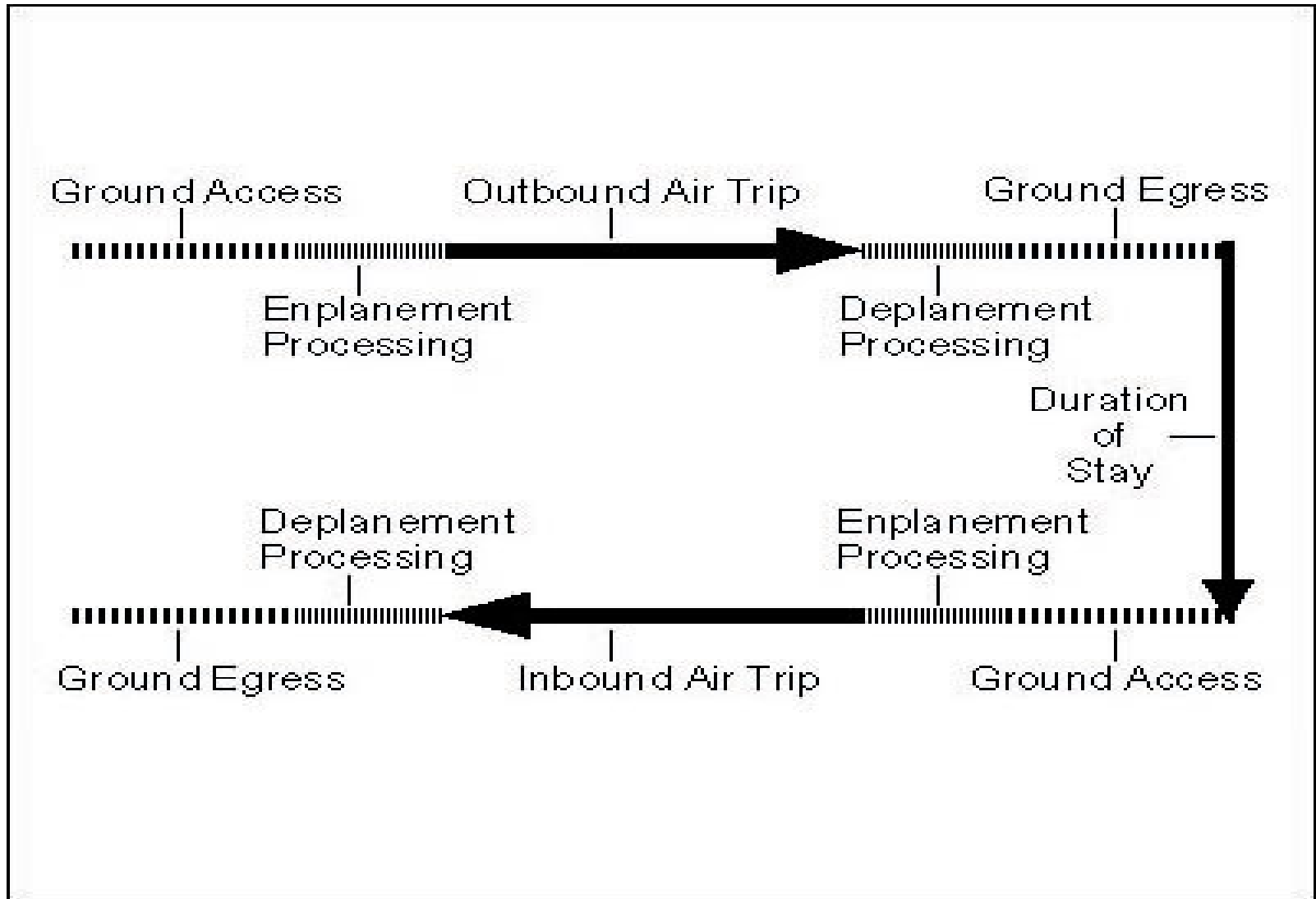


# Summary of Air Travel Price Elasticities



Source: Dept of Finance Canada (2003)

# Air Travel: Typical Passenger Trip



# ***Total Trip Time and Frequency***

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$$\mathbf{T = t(\text{fixed}) + t(\text{flight}) + t(\text{schedule displacement})}$$

- Fixed time elements include access and egress, airport processing
  - Flight time includes aircraft “block” times plus connecting times
  - Schedule displacement = (K hours / frequency), meaning it decreases with increases in frequency of departures
- **This model is useful in explaining why:**
    - Non-stop flights are preferred to connections (lower flight times)
    - More frequent service increases travel demand (lower schedule displacement times)
    - Frequency is more important in short-haul markets (schedule displacement is a much larger proportion of total T)
    - Many connecting departures through a hub might be better than 1 non-stop per day (lower total T for the average passenger)

## ***Time Elasticity of Demand***

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- **Definition: Percent change in total O-D demand that occurs with a 1% increase in total trip time.**
- **Time elasticity of demand is also negative:**
  - A 10% increase in total trip time will cause an X% demand decrease, all else being equal (e.g., no change in prices)
  - Business air travel demand is more time elastic ( $E_t < -1.0$ ), as demand can be stimulated by improving travel convenience
  - Leisure demand is time inelastic ( $E_t > -1.0$ ), as price sensitive vacationers are willing to endure less convenient flight times
  - Empirical studies show narrower range of airline market time elasticities from -0.8 to -1.6, affected by existing frequency

## *Implications of Time Elasticity*

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- **Business demand responds more than leisure demand to reductions in total travel time:**
  - Increased frequency of departures is most important way for an airline to reduce total travel time in the short run
  - Reduced flight times can also have an impact (e.g., using jet vs. propeller aircraft)
  - More non-stop vs. connecting flights will also reduce T
- **Leisure demand not nearly as time sensitive:**
  - Frequency and path quality not as important as price
- **But there exists a market “saturation frequency”**
  - Point at which additional frequency does not increase demand